

ACBAR Strategic Plan 2020 – 2022



STRATEGIC PLAN (2020 – 2022)

VISION

Effective NGOs, Stronger Communities

MISSION

To provide an efficient platform for members to carry out effective humanitarian, development and peacebuilding activities in Afghanistan

STRATEGIC PRIORITIES – GOALS – OBJECTIVES

Coordination & Information

Strengthen coordination responses, roles and activities to improve member engagement

Support collection and sharing of information between members

1. Facilitate relevant monthly meetings related to humanitarian, development and peace-building activities
2. Follow up joint action processes on collective outcomes at Kabul and provincial levels
3. Share relevant information to members and maintain database of member activities and contacts
4. Improve member understanding of NGO landscape

Advocacy & Enabling Environment

Support members to influence issue-based policy processes across the Nexus

Present strong individual and collective voices to targeted audiences on key issues

Strengthen NGO action in the governance environment

1. Facilitate an advocacy platform for members working on issue-based policy processes
2. Draw on and promote evidence-based research to influence policies related to NGO interests
3. Promote the unique value of NGOs to Government, donors, partners and communities on national and international levels
4. Ensure that the identity, principles and policy priorities of NGOs are understood, respected, protected and defended
5. Strengthen Government engagement on issues related to NGO space

Capacity Building

Develop the capacity of members and relevant local stakeholders to be more effective actors

1. Improve NGO knowledge of national and international standards and best practice
2. Strengthen institutional capacities of members and relevant local stakeholders
3. Increase capacity of NNGOs to engage in humanitarian, development and peace-building activities

Goal, Objectives, Activities

Pillar One – Coordination & Information

Goal 1: *Strengthen coordination responses, roles and activities to improve member engagement*

Objective 1.1: *Facilitate relevant monthly meetings related to humanitarian, development and peace-building activities*

Activities: Organise regular meetings and working groups according to membership demands with clearly defined ToRs. Annual feedback survey to identify membership priorities and needs. Provide a space for discussions.

Objective 1.2: *Follow up joint action processes on collective outcomes at Kabul and provincial levels*

Activities: Collect views and challenges from members, and support solution-making processes with Government, UN, donors and other stakeholders on key issues on national and provincial levels through quarterly tracking system.

Goal 2: *Support collection and sharing of information between members*

Objective 2.1: *Share relevant information to members and maintain database of member activities and contacts*

Activities: Share information through emails and visits to members, updating of contact lists and annual mapping of member activities through website portal.

Objective 2.2: *Improve member understanding of NGO landscape*

Activities: Encourage members to share information and learning to improve NGO partnerships and alliances within and outside ACBAR.

Pillar Two – Advocacy & Enabling Environment

Goal 1: *Support members to influence issue-based policy processes across the Nexus*

Objective 1.1: *Facilitate an advocacy platform for members working on issue-based policy processes*

Activities: Organize regular meetings and support members through advocacy working group and sub-groups to follow up on advocacy issues.

Objective 1.2: *Draw on and promote evidence-based research to influence policies related to NGO interests*

Activities: Support advocacy and lobby initiatives with research, reports, position papers and communications products.

Goal 2: Present strong individual and collective voices to targeted audiences on key issues

Objective 2.1: Promote the unique value of NGOs to Government, donors, partners and communities on national and international levels

Activities: Participation in meetings and conferences on behalf of members and represent interests of the NGO community.

Objective 2.2: Ensure that the identity, principles and policy priorities of NGOs are understood, respected, protected and defended

Activities: Promote humanitarian principles, human rights and principles of UN Conventions that frame the work of NGOs to external actors.

Goal 3: Strengthen NGO action in the governance environment

Objective 3.1: Strengthen Government engagement on issues related to NGO space

Activities: Lobby the national and provincial Government departments on behalf of members to create opportunities for solutions and track progress on administrative barriers.

Pillar Three – Capacity Building

Goal: Develop the capacity of members and relevant local stakeholders to be more effective actors

Objective 1: Improve NGO knowledge of international standards and best practice

Activities: Provide training on standards – Core Humanitarian Standards, Humanitarian Principles, Sphere Standards, NGO Code of Conduct – and other best practice.

Objective 2: Strengthen institutional capacities of members and relevant local actors

Activities: Identify key capacity needs of members, provide capacity building opportunities for members and relevant local actors through ACBAR's training and Twinning teams (or with support of other members), and provide policy development support and mentoring.

Objective 3: Increase capacity of NNGOs to engage in humanitarian, development and peace-building activities

Activities: Provide mentoring and capacity building of National NGO members to gain greater access to funding and partnerships.